



MICHAEL G. PITCOCK
DIRECTOR OF DEVELOPMENT SERVICES
CITY ENGINEER
mpitcock@turlock.ca.us

DEVELOPMENT SERVICES DEPARTMENT

156 S. BROADWAY, SUITE 150 | TURLOCK, CALIFORNIA 95380 | PHONE 209-668-5520 | FAX 209-668-5563 | TDD 1-800-735-2929

DBE PROGRAM — 49CFRPART26

POLICY STATEMENT

Section 26.1, 26.23

Objectives/Policy Statement

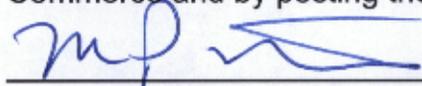
The City of Turlock City has established a Disadvantaged Business Enterprise (DBE) program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The City of Turlock City has received Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, the City of Turlock City has signed an assurance that it will comply with 49 CFR Part 26.

The City has signed an agreement with Caltrans for implementation of the State DOT DBE program for Federal Highway (FHWA) funds. The City has established a separate DBE program for DOT grants administered by FTA.

It is the policy of the City of Turlock City to ensure that DBEs are defined in part 26, have an equal opportunity to receive and participate in DOT—assisted contracts, It is also our policy:

1. To ensure nondiscrimination in the award and administration of DOT — assisted contracts;
2. To create a level playing field on which DBEs can compete fairly for DOT-assisted contracts;
3. To ensure that the DBE Program is narrowly tailored in accordance with applicable law;
4. To ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
5. To help remove barriers to the participation of DBEs in DOT assisted contracts;
6. To assist the development of firms that can compete successfully in the market place outside the DBE Program.

Michael G. Pitcock, Director of Development Services\City Engineer has been delegated as the DBE Liaison Officer. In that capacity, I am responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by the City of Turlock City in its financial assistance agreements with the Department of Transportation. The City of Turlock City has disseminated this policy statement to the City Council and all of the components of our organization. We have distributed this statement to DBE and non-DBE business communities that perform work for us on DOT-assisted contracts via area Chambers of Commerce and by posting the program on our website.



Michael G. Pitcock, Director of Development Services\
City Engineer

September 13, 2011
Date

SUBPART A — GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are found in the policy statement on the first page of this program.

Section 26.3 Applicability

The City of Turlock City is the recipient of federal transit funds authorized by Titles I, III, V. and VI of ISTEA, Pub. L. 102-240 or by Federal transit laws in Title 49, U.S. Code, or Titles I, II, and V of the Teas-21, Pub. L. 105-1 78.

Section 26.5 Definitions

The City of Turlock City will adopt the definitions contained in Section 26.5 for this program.

Section 26.7 Non-discrimination Requirements

The City of Turlock City will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 on the basis of race, color, sex, or national origin.

In administering its DBE program, the City of Turlock City will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex, or national origin.

Section 26.11 Record Keeping Requirements

Reporting to DOT: 26.11(b)

We will report DBE participation to DOT as follows:

We will report DBE participation on a quarterly basis, using DOT Form 4630. These reports will reflect payments actually made to DBEs on DOT-assisted contracts.

Bidders List: 26.11(c)

The City will require all prime contractors bidding or proposing on DOT-assisted contracts to submit the following information about the prime contract and all subcontractors who provide a bid or proposal under the prime contractor: firm's name, address, status as a DBE or non-DBE, number of years in business, annual

gross receipts, scope of work to be performed on the contract, and dollar amount of that work.

The City will maintain the confidentiality of any proprietary information in accordance with applicable California law.

Section 26.13 Federal Financial Assistance Agreement

City of Turlock City has signed the following assurances, applicable to all DOT-assisted contracts and their administration:

Assurance: 26.13(a)

The City of Turlock City shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT assisted contract or in the administration of its DBE Program or the requirements of 49 CFR part 26. The recipient shall take all necessary and reasonable steps under 49 CFR part 26 to ensure nondiscrimination in the award and administration of DOT assisted contracts. The recipient's DBE Program, as required by 49 CFR part 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the City of Turlock of its failure to carry out its approved program, the Department may impose sanction as provided for under part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.).

This language will appear in financial assistance agreements with sub-recipients.

Contract Assurance: 26.13b

We will ensure that the following clause is placed in every DOT-assisted contract and subcontract:

The contractor, sub-recipient, or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the recipient deems appropriate.

SUBPART B - ADMINISTRATIVE REQUIREMENTS

Section 26.21 DBE Program Updates

Since the City of Turlock City has received FTA grants in excess of \$250,000, we will continue to carry out this program until all funds from DOT financial assistance have been expended. We will provide to DOT updates representing significant changes in the program.

Section 26.23 Policy Statement

The Policy Statement is elaborated on the first page of this program.

Section 26.25 DBE Liaison Officer (DBELO)

The City have designated the following individual as our DBE Liaison Officer:

Michael G. Pitcock
Director of Development Services\City Engineer
156 S. Broadway
Turlock, CA 95380
Tel. 209-668-5520
Email: mpitcock@turlock.ca.us

In that capacity, the DBELO is responsible for implementing all aspects of the DBE program and ensuring that the City of Turlock complies with all provision of 49 CFR Part 26. The DBELO has direct, independent access to the City Manager concerning DBE program matters. An organization chart displaying the DBELO's position in the organization is found in Attachment "A" to this program.

The DBELO is responsible for developing, implementing and monitoring the DBE program, in coordination with other appropriate officials. The DBELO has access to administrative staff and to consultant support to assist in the administration of the program. The duties and responsibilities include the following:

1. Gathers and reports statistical data and other information as required by DOT.
2. Reviews third party contracts and purchase requisitions for compliance with this program.
3. Works with all departments to set overall annual goals.
4. Ensures that bid notices and requests for proposals are available to DBEs in a timely manner.
5. Identifies contracts and procurements so that DBE goals are included in solicitations (both race-neutral methods and contract specific goals attainment) and identifies ways to improve progress.
6. Analyzes City of Turlock City's progress toward attainment and identifies ways to improve progress.
7. Participates in pre-bid meetings.
8. Advises the City Manager on DBE matters and achievement.

9. Provides DBEs with information and assistance in preparing bids, obtaining bonding and insurance.
10. Provides outreach to DBEs and community organizations to advise them of opportunities.

Section 26.27 DBE Financial Institutions

It is the policy of the City of Turlock City to investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community, to make reasonable efforts to use these institutions, and to encourage prime contractors on DOT-assisted contract to make use of these institutions. We have made the following efforts to identify and use such institutions:

We have searched the website for the Federal Reserve Board (www.federalreserve.gov/releases/mob/) to identify minority-owned banks derived from the Consolidated Reports of Condition and Income filed quarterly by banks.

To date we have identified the following such institutions:

<u>Bank Name Branches</u>	<u>(in the City's Market Area)</u>
Bank of the Orient	San Francisco, Millbrae, Oakland
Circle Bank	Novato, San Francisco, San Rafael
Metro United Bank	San Francisco, San Mateo
Metropolitan Bank	Oakland, San Francisco, San Jose
Omni Bank, NA	San Jose

Information on the availability of such institutions can be obtained from the DBE Liaison Officer.

Section 26.29 Prompt Payment Mechanisms

The City of Turlock City will include the following clause in each DOT-assisted prime contract:

The agency shall hold retainage from the prime contractor and shall make prompt and regular incremental acceptances of portions, as determined by the agency of the contract work and pay retainage to the prime contractor based on these acceptances. The prime contractor or subcontractor shall return all monies withheld in retention from all subcontractors within 30 days after receiving payment for work satisfactorily completed and accepted including incremental acceptances of portions of the contract work by the agency. Any delay or postponement of payment may take place only for good cause and with the agency's prior written approval. Any violation of these provisions shall subject the violating prime contractor to the penalties, sanctions, and other remedies specified in Section

7108.5 of the California Business and Professions Code. This requirement shall not be construed to limit or impair any contractual, administrative or judicial remedies otherwise available to the contractor or subcontractor in the event of: a dispute involving late payment or nonpayment by the contractor; deficient subcontractor performance and/or noncompliance by a subcontractor. This clause applies to both DBE and non-DBE subcontractors.

Section 26.31 DBE Database

The City of Turlock City uses the Caltrans Unified Certification Program (CUCP) database to identify all firms eligible to participate as DBES. The database can be accessed from the Department of Transportation, Civil Rights, Business Enterprise Program website at:
<http://www.dot.ca.gov/hq/bep/>.

- Click on the link in the left menu titled *Disadvantaged Business Enterprise*
- Click on *Search for a DBE Firm* link
- Click on *Access to the DBE Query Form* located on the first line in the center of the page
- Searches can be performed by one or more criteria
- Follow instructions on the screen

Section 26.33 Overconcentration

City of Turlock City has not identified that overconcentration exists in the types of work that DBEs perform.

Section 26.35 Business Development Programs

City of Turlock City has not established a business development program.

Section 26.37 Monitoring and Enforcement Mechanisms

The City of Turlock City will implement the following monitoring and enforcement mechanisms to ensure compliance with 49 CFR Part 26.

1. We will bring to the attention of the Department of Transportation any false, fraudulent, or dishonest conduct in connection with the program, so that DOT can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment or Program Fraud and Civil Penalties rules) provided in 26.109.

2. We will also provide a monitoring and enforcement mechanism to verify that work committed to DBEs at contract award is actually performed by the DBEs. This will be accomplished as follows:

Subcontractors are encouraged to provide notification if there are payment issues. Key subs are also invited to the periodic construction progress meetings, at which contract and payment issues are an agenda item. Specific enforcement mechanisms target the period of contract completion. Subcontractors and suppliers often will file a preliminary lien prior to start of construction so that they can file a lien against the prime to effect payment if necessary. Also, prior to releasing retention, the City assures that there are no stop work orders or unresolved contract issues. Failure to pay a sub would fall into the latter category. The City will keep a running tally of actual payments to DBE firms for work committed to them at the time of contract award.

SUBPART C — GOALS, GOOD FAITH EFFORTS, AND COUNTING

Section 26.43 Set-asides or Quotas

The City of Turlock City does not use quotas in any way in the administration of this DBE program.

Section 26.45 Overall Goals

A description of the methodology to calculate the overall goal and the goal calculations can be found in Attachment "B" to this program.

In accordance with FTA requirements, the City will submit its overall goal to DOT on August 1 of every third year. Before establishing the overall goal, the City will consult with the contracting and local business community to obtain information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the City's efforts to establish a level playing field for the participation of DBEs.

Following this consultation, we will publish a notice of the proposed overall goals, informing the public that the proposed goal and its rationale are available for inspection during normal business hours at the Development Services Department office for 30 days following the date of the notice. Comments on the goals will be accepted for 45 days from the date of the notice. The notice will be posted on the City's website. Normally, we will issue this notice by June 1 prior to the program effective date.

Our overall goal submission to DOT will include a summary of information and comments received during this public participation process and our responses.

We will begin using our overall goal on October 1, unless we have received other instructions from DOT. If we establish a goal on a project basis, we will begin using our goal by the time of the first solicitation for a DOT-assisted contract for the project.

Section 26.49 Transit Vehicle Manufacturers Goals

The City of Turlock will require each transit vehicle manufacturer, as a condition of being authorized to bid or propose on FTA-assisted transit vehicle procurements, to certify that it has complied with the requirements of this section. Alternatively, City of Turlock may, at its discretion and with FTA approval, establish project-specific goals for DBE participation in the procurement of transit vehicles in lieu of the TVM complying with this element of the program.

Section 26.51(a-c) Breakout of Estimated Race-Neutral & Race-Conscious Participation

The breakout of estimated race-neutral and race-conscious participation can be found in Attachment B to this program. This section of the program will be updated in conjunction with the update of the overall goal calculation.

Section 26.51(d-g) Contract Goals

The City of Turlock will use contract goals to meet any portion of the overall goal City of Turlock does not project being able to meet using race-neutral means. Contract goals are established so that, over the period to which the overall goal applies, they will cumulatively result in meeting any portion of our overall goal that is not projected to be met through the use of race-neutral means.

We will establish contract goals only on those DOT-assisted contracts that have subcontracting possibilities. We need not establish a contract goal on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work.)

We will express our contract goals as a percentage of the total amount of a DOT-assisted contract.

Section 26.53 Good Faith Efforts Procedures

Demonstration of good faith efforts (26.53(a) & (c))

The obligation of the bidder/offeror is to make good faith efforts. The bidder/offeror can demonstrate that it has done so either by meeting the contract goal or documenting good faith efforts. Examples of good faith efforts are found in Appendix A to Part 26.

The DBELO is responsible for determining whether a bidder/offeror who has not met the contract goal has documented sufficient good faith efforts to be regarded as responsive.

The City will ensure that all information is complete and accurate and adequately documents the bidder/offer's good faith efforts before we commit to the performance of the contract by the bidder/offeror.

Information to be submitted (26.53(b))

The City of Turlock treats bidder/offers' compliance with good faith efforts' requirements as a matter of responsiveness.

Each solicitation for which a contract goal has been established will require the bidders/offerors to submit the following information:

1. The names and addresses of DBE firms that will participate in the contract;
2. A description of the work that each DBE will perform;
3. The dollar amount of the participation of each DBE firm participating;
4. Written and signed documentation of commitment to use a DBE subcontractor whose participation it submits to meet a contract goal;
5. Written and signed confirmation from the DBE that it is participating in the contract as provided in the prime contractors commitment and
6. If the contract goal is not met, evidence of good faith efforts.

Administrative reconsideration (26.53(d))

Within 5 business days of being informed by the City that it is not responsive because it has not documented sufficient good faith efforts, a bidder/offeror may request administrative reconsideration. Bidder/offerors should make this request in writing to the following reconsideration official:

City Manager
City of Turlock
156 S. Broadway
Turlock, CA 95380

The reconsideration official will not have played any role in the original determination that the bidder/offeror did not document sufficient good faith efforts.

As part of this reconsideration, the bidder/offeror will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder/offeror will have the opportunity to meet in person with our reconsideration official to discuss the issue of whether it met the goal or made adequate good faith efforts to do. We will

send the bidder/offeror a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. The result of the reconsideration process is not administratively appealable to the Department of Transportation.

Good Faith Efforts when a DBE is replaced on a contract (26.53(f))

City of Turlock will require a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE, to the extent needed to meet the contract goal. We will require the prime contractor to notify the DBE Liaison officer immediately of the DBE's inability or unwillingness to perform and provide reasonable documentation.

In this situation, we will require the prime contractor to obtain our prior approval of the substitute DBE and to provide copies of new or amended subcontracts, or documentation of good faith efforts.

If the contractor fails or refuses to comply in the time specified, our contracting office will issue an order stopping all or part of payment/work until satisfactory action has been taken. If the contractor still fails to comply, the contracting officer may issue a termination for default proceeding.

Section 26.55 Counting DBE Participation

We will count DBE participation toward overall and contract goals as provided in 49 CFR 26.55.

SUBPART D — CERTIFICATION STANDARDS

Section 26.61 — 26.73 Certification Process

The City ensures that only DBE firms currently certified in the Caltrans UCP database will participate as DBEs in our program.

SUBPART E -- CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Programs

City of Turlock uses the Unified Certification Program (UCP) administered by Caltrans.

SUBPART F - COMPLIANCE AND ENFORCEMENT

Section 26.109 Information, Confidentiality, Cooperation

We will safeguard from disclose to third parties information that may reasonably be regarded as confidential business information, consistent with Federal, state, and local law.

Notwithstanding any contrary provisions of state or local law, we will not release personal financial information submitted in response to the personal net worth requirement to a third party (other than DOT) without the written consent of the submitter.

Monitoring Payments to DBEs

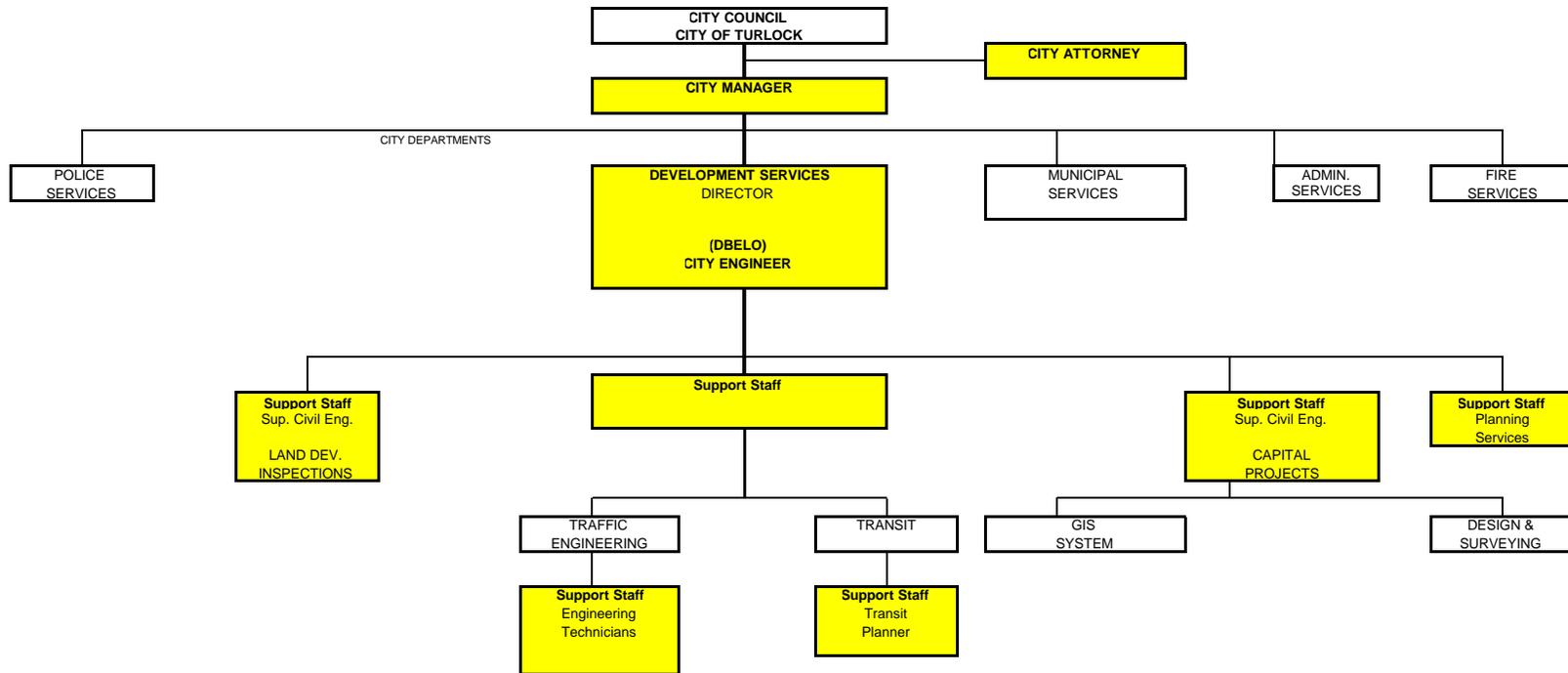
We will require prime contractors to maintain records and documents of payments to DBEs for three years following the performance of the contract. These records will be make available for inspection upon request by any authorized representative of the City of Turlock or DOT. This reporting requirement also extends to any certified DBE subcontractor.

We will perform interim audits of contract payments to DBEs. The audit will review payments to DBE subcontractors to ensure that the actual amount paid to DBE subcontractors equals or exceeds the dollar amounts states in the schedule of DBE participation.

ATTACHMENTS

Attachment A	Organizational Chart
Attachment B	Overall Goal and Breakout of Estimated Race-Neutral & Race Conscious Participation
Attachment C	Forms I & 2 for Demonstration of Good Faith Efforts

Attachment A



Note:
*
DBELO HAS DIRECT DAILY CONTACT WITH THE CITY MANAGER AND CAN CONTACT THE CITY MANAGER AT ANY TIME.

Attachment C

Forms I & 2 for Demonstration of Good Faith Efforts

[Forms I and 2 should be provided as part of the solicitation documents.]

FORM 1: DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION

The undersigned bidder/offeror has satisfied the requirements of the bid specification in the following manner (please check the appropriate space):

_____ The bidder/offeror is committed to a minimum of % DBE utilization on this contract.

_____ The bidder/offeror (if unable to meet the DBE goal of %) is committed to a minimum of ___% DBE utilization on this contract and submits documentation demonstrating good faith efforts.

Name of bidder/offeror's firm: _____

State Registration No. _____

By _____
(Signature) Title

FORM 2: LETTER OF INTENT

Name of bidder/offeror's firm: _____

Address: _____

City: _____ State: _____ Zip: _____

Name of DBE firm: _____

Address: _____

City: _____ State: _____ Zip: _____

Telephone: _____

Description of work to be performed by DBE firm:

The bidder/offeror is committed to utilizing the above-named DBE firm for the work described above. The estimated dollar value of this work is \$ _____

Affirmation

The above-named DBE firm affirms that it will perform the portion of the contract for the estimated dollar value as stated above.

By _____
(Signature) (Title)

If the bidder/offeror does not receive award of the prime contract, any and all representations in this Letter of Intent and Affirmation shall be null and void.

(Submit this page for each DBE subcontractor.)

City of Turlock - Turlock Transit System

DBE Program Goal Setting For Federal Transit Administration (FTA) Assisted Contracts

Analysis and Methodology for Fiscal Year 2014 to Fiscal Year 2017

1. DOT-Assisted Contracting Program for (FTA) FFY 2014-17

The City of Turlock anticipates five federally funded projects being allocated through the FTA during the 2014-17 federal fiscal years. Table A below shows the projects, their funding source and the federal funds available for each project.

Table A (FTA Planned Projects)

Project	Total Estimated Cost	Estimated Federal Funds Available	Federal Funding Source
Transit Transfer Construction	\$720,000	\$576,000	5307 FTA Transit Funds
Facility Support Equipment	\$720,000	\$576,000	5307 FTA Transit Funds
A&E Consultant Services	\$171,000	\$136,800	5307 FTA Transit Funds
Total:	\$1,611,000	\$1,288,800	

In order to arrive at the final determination of the appropriate Annual Anticipated (FTA) DBE Participation Level (AADPL), the work items of the projects shown above must be analyzed and proportioned to see what trades will have opportunities to perform services.

The Preliminary Engineering and Construction Engineering portions of most of the projects will be completed with City Staff.

The Transit Transfer Center project structure is the construction of an off street shaded transit bus transfer facility for the City's fixed route bus system. The transfer facility will consist of a concrete bus parking area bus shelters, benches sidewalks and landscaping areas. The PS&E will be completed by the City of Turlock Engineering Department with help from an outside firm for architectural and structure design.

All other projects are self-explanatory with the bus washer project being designed by an outside architectural and structure design firm.

The table in Attachment No FTA-1 shows the projects broken into bid item groups and the relative total cost of each type of work that would be typical for this kind of construction. This table further determines the percentage that each bid item group represents of the combined projects.

Goal Setting Methodology

OVERALL GOAL

Base Line

In accordance with 49 Code of Federal Regulations (CFR) part 26.45 the following goal was established. The process used to determine this goal as stated in 49 CFR 26 is as follows:

Step One: Base Line

To establish the City of Turlock's Base Figure of the relative availability of DBE firms in relation to all comparable firms available for Turlock FFY 2014-17 FTA funded program, Turlock has elected to use the California Unified Certification Program (CUCP) of certified firms within our market area for calculating the numerator and the Census Bureau's Business Pattern Database (CBP) that perform work within the same North American industry Classification System (NAICS) Codes within the same geographical market area to calculate the denominator. Turlock will use the California Department of Transportation District 10 boundary as its market area. The percentage of total contract funding in the NAICA Work Category was used as a weighted amount.

The California Unified Certification Program (CUCP) was queried for the NAICS codes indicated in Attachment FTA-1 and the results account for all Disadvantaged Business Enterprise (DBE) in the geographic market area. The Census Bureau's County Business Pattern information is located on the Census Bureau's web site at www.census.gov/epcd. Located at the top of Attachment No FTA-1 is the number of businesses for each of the ten (10) surrounding counties that serve as the City of Turlock's market area.

Step Two: Weighting the Base Figure

Upon establishing the Base Figure, the City of Turlock reviewed and assessed other known relevant evidence to determine what adjustments, if any, were needed to narrowly tailor the Base Figure to the City's market area, in accordance with the prescribed narrow tailoring provisions set forth under 49 CFR Part 26 DBE Goal Adjustment provisions.

Evidence considered in making an adjustment to the Base Figure included the City of Turlock Past DBE Goal Attainments on Similar Type Projects, Bidders List, Disparity Studies, and other Cities DBE Goals from previous years and attainments within the City of Turlock area. A summary of these considerations follows:

A. Demonstrated Capacity of DBEs Measured by Actual Attainment

In FY 2010/11 the City of Turlock awarded the construction contract for the transit agency's BusTransfer-Hub Center project. As a result of ARRA program funds, the successful contractor performing the construction was able to sub-contract with area builders. This construction work included several builders, heavy equipment operators, Excavation Masonry Irrigation, Water line installation, and electrical contractors. At project completion, the final construction cost of this ARRA work effort resulted in a 3.35% DBE participation. Also in FY 2012/13, Turlock completed FTA 5307 funded consultant agreement for \$60,548 with a 100% DBE participation.

B. City of Turlock Bidders List

While a Bidders List would serve as quantifiable evidence of DBEs demonstrated interest and capacity, the City of Turlock does not have sufficient data to date to merit consideration for an adjustment. However, the City of Turlock will continue to capture such information from all bidders at the time of bid/proposal submission and will utilize such information in future goal-setting analysis.

Overall Resultant Goal Adjustment

The Base Figure reflects the absence of certified DBEs in the trades in our market area. Considering all information available specific to Turlock's projects, **the City of Turlock concludes the DBE Goal 4.23% for FTA funded projects, and shall provide this goal on all contracts or agreements with other consultants/contractors for its AADPL for federal fiscal years 2014-17.**